“None of this would be possible without our employees, who are as dedicated to their communities as they are to their jobs.”
— Randall Stephenson
Chairman and Chief Executive Officer

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Letter from our Chairman and CEO

Since our start, AT&T has been about one thing: harnessing the power of our network to change lives and improve the world. And just as our network technology has gotten better over the years, so has our ability to address some of society’s toughest challenges.

A great example is education, where technology is radically changing how students learn and teachers teach. In the U.S., AT&T Aspire, our $400 million education initiative, is helping prepare more young people to succeed in school, on the job and in life. We’re working with external organizations — like Udacity, Coursera and numerous universities — to create opportunities for specialized online degrees or certifications. And in Latin America, our ESCUELA+ initiative has connected teachers and students in more than 7,500 schools across 8 countries to a world of educational discovery.

We’re even using these same tools to help our employees gain the high-tech skills they need as we become a more software-centric company.

Technology can also speed the transition to a low-carbon economy – from networks that use less energy and water to better ways to conserve fuel through smart traffic management. Our 2025 goal: to enable carbon savings for our customers that are 10x the footprint of our operations.

Finally, as one of the world’s largest telecommunications companies, we want people to use our technology responsibly. Over almost 8 years, our It Can Wait® program has signed up millions of U.S. drivers who have pledged to keep their eyes on the road, not on their phones. And now we’re expanding our initiative to Mexico.

None of this would be possible without our employees, who are as dedicated to their communities as they are to their jobs. In 2016, AT&T employees and retirees volunteered more than 5.4 million hours to make their communities better places to live and work.

Leveraging technology to build a better tomorrow is something we take very seriously. I invite you to learn more about our efforts in the following pages.

Randall Stephenson
Chairman and Chief Executive Officer
Letter from our Chief Sustainability Officer

We are living in a time of extraordinary global change. Amidst the ongoing digital revolution, rapid urbanization and the impacts of climate change, our world is a different place than it was even a year ago. That’s why we focus on one central question: “How can we harness connectivity and the power of our network to create meaningful, lasting benefits in a world that’s evolving so quickly?”

We see great opportunity for connectivity to affect positive change for individuals, communities and environments that need it most. And we are working to realize this opportunity through a variety of initiatives.

For example, through AT&T Aspire, we connect students to resources that help them stay on track to graduate and succeed. In this report, we’ll tell you about Fidel, a high school senior who made great strides through our virtual mentoring program. Stories like his, and data collected from Aspire-funded programs, show that we’re making progress in addressing the high school dropout crisis. In fact, third-party research of 30 evidence-based programs funded through Aspire finds that the life-long return on investment for participating students moving or staying on track to graduate is between $268 and $857 million higher than for those who did not graduate high school. This is important work.

Since 2008, we have committed $400 million to AT&T’s Aspire programs. And it’s not just about funding. We get deeply involved and work closely with other organizations to help prepare the future talent of our country, as well as our own employees, with the skills they need for years to come. For instance, we’ve teamed up with education institutions to develop new pathways to learning. And with technology leader Udacity, we developed a nanodegree program being used by employees and thousands of other people around the world.

To build upon the opportunity of learning, we’re committed to providing 1,200 Nanodegree credential scholarships to underserved students through our non-profit partners and to hiring 100 Nanodegree graduates as interns in our workforce.

We’re also developing solutions to improve the way cities use resources and take care of their citizens. Our dedicated Smart Cities business unit looks at ways connectivity can help the environment and society — through carbon emissions reduction, improved public safety, efficient transportation and more. In 2016, we began deploying technological solutions in 8 pilot cities and communities, and launched a Smart Cities framework to support municipalities in their efforts to be cleaner, safer and stronger.

As a leader in this technological revolution, our company is passionate about keeping people safe through the responsible use of new access and devices. We’ve long advocated against...
distracted driving and are adding resources to address our concern about the growing reality of online hate. In 2016, we launched #LaterHaters, a campaign aimed at empowering young people to stand up to online abuse, and I’m encouraged by the campaign’s progress so far.

These are just a few of the ways in which AT&T technology and the dedication of our employees is helping connect people to new solutions and opportunities. I hope you’ll follow along on our website and @ConnectToGood as we embrace the opportunities ahead. In the meantime, please enjoy this annual update and take a look at the strides we’ve made so far.

———

Charlene Lake
SVP, Corporate Social Responsibility and Chief Sustainability Officer
Cities never sleep. On a simple stroll down the sidewalk, your senses are inundated — sirens, car horns, people talking, children playing, buildings humming. Yet for all we can hear and see in cities, some of the biggest urban challenges — traffic congestion, resource use and carbon emissions — stem from an inability to see and coordinate these moving pieces.

This is where we can use technology in revolutionary ways. AT&T is teaming up with companies to deploy innovative solutions throughout cities, making them “smarter.” We’re also developing connected solutions to help cities improve the way they use resources and take care of their citizens. But what if we could use the efficiencies created by this technological revolution to understand a city’s environmental impact — and improve it?

Last summer we teamed up with the Environmental Defense Fund’s (EDF) Climate Corps program to host one of their research fellows who helped us calculate the potential environmental savings of technology in “smart” cities.

Chandana Vangapalli, an MBA student from the University of North Carolina – Chapel Hill, worked closely with AT&T’s Smart Cities team to help build a new measurement framework.

The work we started with Chandana through the EDF program is helping us reach our “10x” goal. By 2025, we seek to enable carbon emissions reductions for our customers that are 10x the amount produced by AT&T’s operations. This goal includes reducing our own emissions while helping our customers leverage our technology to do the same. We are collaborating with experts from Carbon Trust and BSR to expand upon Chandana’s research and develop a consistent and repeatable methodology so we can get the full picture of how technology benefits the environment.

With the increased visibility that smart technology provides, we can help cities address widespread challenges so they can become cleaner, safer and stronger.

Read more about our efforts at www.att.com/csr.

“The things we can do with today’s technology, our ability to connect everything... it’s amazing. Sensors on water pipes are detecting leaks in a timely manner to save water. Street lights will have video cameras on them, which can make streets safer. All of the smart city technology combined can help citizens and city officials make better decisions. Every small step adds up to make a big impact in our world.”

— Chandana Vangapalli
Former EDF Climate Corps Fellow
Presence. Sometimes, it is all we need. An ear to listen and a voice to reassure us and offer a few words of advice. For students struggling in school, the absence of an involved adult often exacerbates the problem. That’s why mentoring programs can be so powerful.

Through AT&T’s Aspire mentoring program, we’ve connected more than 260,000 students with employees face-to-face. This past year, however, we took our program to a new level — collaborating with online mentoring groups iCouldBe, iMentor, Nepris and We Teach Science to connect even more students to this opportunity.

Fidel is one young man who experienced the power of a virtual connection in his life.

A high school senior from Westminster, Calif., Fidel was struggling in school and had difficulties managing time between academics, sports and a job. So he entered the AT&T-supported iCouldBe program, which brings mentors and students together online.

He connected virtually with Angela Hawks-Johnson, an AT&T network specialist in Houston. Despite being more than 1,500 miles apart, they formed a strong bond.

“She is like a member of my family,” says Fidel. Angela became Fidel’s go-to person. They talked about school and time organization, but their real connection came through sharing about everyday life. When Fidel logged online, he knew someone was there, wanting to hear about how he was doing and help.

Now in his senior year, Fidel is making great strides in school, running for student office and making progress toward his dream of becoming a neurologist or audiologist.

Angela is just one of our many employees who have mentored students online and in person through AT&T Aspire.

All young people deserve to have a role model in their lives to help them succeed. Our network connects mentors like Angela with students like Fidel and can bring this opportunity to more students — helping to bridge the gap between dreams and reality.
Meet Rita Figueroa. Rita is a retired professional boxer from Chicago, and is currently a service manager in AT&T customer relations. But what makes Rita so extraordinary is the more than 500 hours she spent last year volunteering her time to coach at-risk youth.

Rita’s contributions include helping young men and women find their way off the streets and back on track to a better life through boxing. She goes to the gym multiple times a week — from early in the morning to late into the night and on weekends — “encouraging and inspiring” her students to get their cardio, sparring, pad- and bag-work done right.

Rita also teaches a women-only class focused on self-defense. “I think any time women feel empowered and strong, they’re better able to do anything,” Rita said.

In the U.S. and across the globe, dedicated AT&T employees like Rita volunteered more than 5.4 million hours of their time to important causes in 2016. We are grateful for their contribution and are proud to support their efforts.

“Once boxing is a part of you, it’s in you. I was forced into retirement due to an injury, but I knew I still had contributions to make.”

— Rita Figueroa
Service Manager, AT&T Customer Relations

> 5.4M
hours volunteered through employee and retiree volunteer programs in 2016 across the world
Sustainability by the Numbers
By the Numbers

1.5M hours of mentoring
by employees provided to >260,000 students through AT&T Aspire since 2012

7,500+ schools
in 8 Latin American countries impacted by ESCUELA+ in 2016

101M realized
in annualized energy savings from 25,000 energy projects in 2016

4M locations reached
in 2016, against a goal to expand all-fiber Internet access capability to at least 12.5M customer locations by mid-2019

> $40M in employee pledges
through our Employee Giving Campaign in 2016

5.4M hours volunteered
through employee and retiree volunteer programs in 2016 across the world

14.2B
spent with minority, women, service-disabled veteran and LGBT business enterprises in 2016
>15M pledges
since 2010 to keep eyes on the road and not on the phone through the It Can Wait® campaign

80.3% average score
for top suppliers on the balanced C&S Scorecard in 2016¹

>50% spend of suppliers
who track GHG emissions and have GHG goals as of 2016

>25,000 enrolled
since 2014 in Udacity Nanodegree courses that prepare learners for high-demand tech careers

~120M refurbished or recycled
DIRECTV, U-verse and AT&T mobility devices since 2007

>600 organizations
are collaborating with AT&T to promote the Access from AT&T home Internet program for low-income households

¹This does not include video content and entertainment companies.
Progress Toward our 2020/2025 Goals
Progress Toward Our Network & Customers 2020 Goal

Reduce our Scope 1 emissions by 20% by 2020, using a 2008 Scope 1 baseline of 1,172,476 mtons CO₂e.

In 2016, we emitted 1,140,631 mtons CO₂e (Scope 1). This represents a 2.72% decrease compared to our 2008 baseline, although it is a slight uptick from 2015. Due to changes in the business, two challenges we’re experiencing with this Scope 1 goal are growth in our ground fleet and our expanded fuel cell capacity:

Our U.S. ground fleet emissions were up from 2015, as a result of the DIRECTV acquisition and inclusion of its fleet.

Emissions from natural gas were up from 2015, driven in part by additional fuel cells. Fuel cells are a key component to our resiliency and efficiency, and have the added benefit of reduced emissions. Because fuel cells are counted as Scope 1 emissions rather than Scope 2, our usage of them will put pressure on our ability to meet our Scope 1 goal.

Reduce the electricity consumption of our company relative to data growth on our network by 60% by 2020 (baseline of 2013).

Relative to our 2020 target for Energy Intensity (93MWh electricity/Petabyte of network traffic), AT&T has achieved a 43% reduction compared to the 2013 baseline of 233 MWh/Petabyte.² AT&T’s electricity consumption (in Megawatt Hours) per Petabyte of data carried on its network (AT&T’s Energy Intensity Metric) for 2016 is 139 MWh/Petabyte.

2 Portions of the traffic data volume are measured, and others must be estimated. U-verse estimation methodologies and data sources have evolved from providing varied and coarse estimates, since inception and through 2015, to the use of the IP Analytics portal in 2016. As of January 2016, U-verse data is now more accurate than it has ever been, though it is actually much lower than previously anticipated. The improved U-verse TV traffic data methodology has been applied retroactively to recalculate the Energy Intensity that would have been reported from January 2014 to present.
Our Network & Customers (continued)

Develop and deploy robust methodology to understand AT&T’s network impacts to society.

In 2016, AT&T engaged with leading NGOs, industry groups and peer companies to develop a credible methodology to measure the greenhouse gas impacts of customers’ use of AT&T’s technology in an effort to track progress against our 10X goal.

By mid-year 2019, AT&T will have expanded its all-fiber Internet access service to reach at least 12.5 million mass market customer locations, such as residences, home offices and very small businesses. Combined with AT&T’s existing high-speed broadband network, at least 25.7 million customer locations will have access to broadband speeds of 45Mbps or higher.³

By the end of 2016, we deployed fiber Internet access service to nearly 4 million locations, well exceeding the year-end milestone for 2016.

For a four-year period beginning in 2015, AT&T will offer up to 1 Gbps service to any eligible school or library requesting E-rate supported services, where we have deployed fiber-based broadband Internet access services.³

AT&T offered 1 Gbps service in response to any eligible schools and libraries that submit bids for 1 Gbps speeds for the 2017 E-rate funding year in areas where AT&T has deployed fiber-based Internet access service.

For a four-year period beginning in 2016, AT&T will offer discounted wireline broadband service where technically available within AT&T’s 21-state wireline footprint to low-income households that qualify for the government’s Supplemental Nutrition Assistance Program. In locations where it’s available, we will offer service with download speeds of at least 10 Mbps for $10 per month. Elsewhere, we will offer 5Mbps service for $10 per month or 3Mbps for $5 per month, where such services are available.³

On April 22, 2016, AT&T launched Access from AT&T, the discounted broadband services program, throughout its 21-state wireline footprint. Since that time Access from AT&T has helped to shrink the digital divide by connecting low-income Americans to the internet. As part of our Access from AT&T outreach efforts, we’ve connected with more than 600 national, state and local groups that work with low-income individuals and families to help make sure qualified individuals and households are informed about and have access to the program. These organizations include social service groups and groups representing veterans, seniors, non-English speakers and others. We also began a collaboration with the US Department of Housing and Urban Development to hold a series of local events to help increase awareness of our program among HUD residents. Additionally, we’ve reached out to local school districts across our footprint, asking them to include information about the program in communications to families.

³Conditions of FCC DTV Merger Order.
Reduce the emissions of our fleet by 30% by 2020 from our 2008 baseline (includes DIRECTV’s fleet).

By the end of 2016, AT&T reduced fleet emissions by 99,000 metric tons of CO₂e, or 12% from our 2008 baseline. 100% of passenger sedans procured in 2016 were hybrid vehicles. In addition, AT&T reduced the size of its domestic fleet by 1,800 vehicles.

Collect more than 200 million devices for reuse, refurbishment or recycling by end-of-year 2020.

At the end of 2016, approximately 120 million devices have been refurbished or recycled. This includes: 58 million DIRECTV refurbished devices (2007–2016); 16.9 million DIRECTV recycled devices (2011–2016); 9.7 million U-verse recycled devices (2012–2016); and 37.1 million AT&T mobility devices (2009–2016).

Expand our on-site alternative energy capacity to at least 45 MW — more than double our 2014 capacity — by the end of 2017 and intensify our pursuit of off-site renewables with competitive financials.

In 2016, AT&T expanded its fleet of natural gas fuel cells by 13.32 MW, with 21 sites commissioned in California and one in New Jersey. This growth brings our total on-site alternative energy capacity to 39.9 MW. In just 2016, we made a 29% increase toward our alternative energy goal. The estimated combined energy production from these new facilities is almost 111 million kWh annually, and the estimated energy production of the entire renewable energy portfolio is over 298 million kWh annually. By the end of 2017, we fully expect to have exceeded our alternative energy capacity goal, and by a fair margin.

Provide sustainability information for all AT&T-branded network-connected consumer wireless devices.

A comprehensive consumer strategy will provide a roadmap for providing Eco-Rating and/or responsible recycling/reuse information to consumers for most wireless devices sold by AT&T.

Since early 2016, AT&T has been collaborating with BSR to develop a roadmap across the enterprise that will provide consumers with information regarding environmental attributes and responsible recycling information for all AT&T-branded network connected wireless devices.

Demonstrate the environmental and social enablement power of consumer devices and solutions to live smarter, healthier and more independent lives.

Collaborate both internally and externally to help quantify the environmental and social sustainability enablement impacts of AT&T consumer devices and solutions (e.g., Internet of Things, Digital Life, Eco-Ratings, connected car, education, accessibility).

As AT&T builds an overarching measurement methodology to reach our 2025 goal of enabling carbon reductions 10 times the footprint of our operations, we consider the relevant consumer-facing products and services that will help us reach our goal. Working with our internal business units, we continue to identify the environmental and social benefits associated with specific devices and solutions, as well as their power to enable smarter, healthier and more independent lives.
Progress Toward Our Network & Customers 2025 Goal

Deliver customer solutions to achieve “net positive” ratio

AT&T joined BSR’s Net Positive Project in 2016, a cross-sector coalition that aims to develop practices and tools companies can use to quantify, assess, communicate and enhance their positive impacts on society and the environment.

Enhance network efficiency to enable the achievement of the “net positive” ratio

We’re working to reduce our operational carbon footprint. Please see our Greenhouse Gas Emissions and Energy Management issue briefs for more information.

2025 Goal:

By 2025, AT&T will enable carbon savings 10x the footprint of our operations by enhancing the efficiency of our network and delivering sustainable customer solutions.
2020 Goal:
We will lead our supply chain to improve its social and environmental impacts by integrating sustainability performance metrics into our sourcing decisions for 80% of our spend.\(^4\)

By the end of 2017, achieve an average score of 80% or higher for top suppliers on the Supplier Sustainability Scorecard, which covers four key categories including policy breadth, rigorous goals, reporting transparency and supply chain governance.

At the close of 2016, AT&T Global Supply Chain is pleased to report that it has achieved its 80% by 2017 goal with a score of 80.3.\(^5\) The goal was established in 2012 to measure the supplier base focused on our network, consumer equipment and corporate services. Going forward, we are working toward our new 2020 and 2025 goals that include shared industry approaches in measuring sustainability.

By the end of 2018, incorporate sustainability-oriented standards or analysis into our sourcing decisions with strategic suppliers.

Our Global Supply Chain organization held its third supplier conference in June 2016 where we presented the importance of our sustainability program to over 325 supplier representatives. This included a special emphasis on our goals, which require suppliers to adhere to our Principles for Conduct and participate in assessments and audits. AT&T continues to make progress with efforts including: incorporating sustainability clauses into agreements and RFPs, training our sourcing managers on the principles of sustainability and providing updates to sourcing managers on supplier sustainability performance. AT&T will continue to expand incorporation of sustainability-oriented standards and analysis into sourcing decisions.

\(^4\) This goal is focused on network, consumer equipment and corporate services spend and does not include video content and entertainment companies.

\(^5\) The 80.3 does not include video content and entertainment companies. Looking ahead, we are focusing on an industry-wide measurement for assessing our suppliers.
Progress Toward Our Supply Chain 2025 Goal

Establish clear, agreed-upon industry sustainability metrics

In 2016, working with TL9000 industry group QuEST Forum, www.questforum.org, we helped to develop and publish an industry sustainability measurement tool, the QuEST Sustainability Assessor. This tool provides actionable best practices for organizations that help accelerate their sustainability programs. In 2017, we plan to pivot from our AT&T supplier assessment to this third-party industry tool. Visit www.questforum.org/sustainability for information and updates.

AT&T, working with CDP Supply Chain, annually reaches out to about 500 of its suppliers — representing approximately 80% of its spend — to report on greenhouse gas emissions. Using industry-accepted methods, we gather and analyze data on these suppliers’ emissions, reduction goals and progress. As a result, in 2016 we were able to report our third-annual estimate of our supplier emissions.

Also in 2016, AT&T joined the Joint Audit Cooperation (JAC), which facilitates collaboration among peer telecom companies and Information Communication Technology suppliers to verify and audit supply chains on areas such as labor practices, human rights, health and safety, ethics and the environment. JAC Corporate Social Responsibility (CSR) Audits are conducted by recognized independent third-party auditors at suppliers’ manufacturing facilities using a common audit framework.

2025 Goal:

We will work with our industry peers to develop and promote adoption of sustainability metrics that will transform the environmental and social impact of technology supply chains.
Promote the use of these metrics in industry sourcing.

AT&T suppliers are currently using CDP Supply Chain metrics to measure and report their greenhouse gas emissions. This is providing our company and the other participating companies the necessary means to benchmark supplier emissions and work with suppliers on making improvements.

See [www.questforum.org/sustainability](http://www.questforum.org/sustainability) for information and updates.

Develop and follow an industry roadmap toward truly sustainable performance.

AT&T is moving its suppliers along an industry roadmap with CDP Supply Chain and QuEST Forum to continuously improve measurements, benchmarking and results in sustainable supplier performance.
We will invest resources, develop initiatives and collaborate with stakeholders with the goal of increasing the U.S. high school graduation rate to 90% by 2020.

2020 Goal:

Plan to contribute an additional $250 million by 2017 to drive innovation in education, support effective local programs and create collective impact.

We completed this goal and increased our total commitment through AT&T Aspire to $400 million by the end of 2017. Program highlights included:

- Working with Udacity to expand the Nanodegree program, which offers new educational online pathways to industry-relevant skills, to prepare more people with the skills needed for high-demand tech jobs requiring technological expertise. There are now more than 25,000 learners taking Nanodegree courses.

- Supporting a number of organizations that help underserved students develop computer science and coding skills, including Girls Who Code, Black Girls Code and Code.org.

- Contributing to innovative organizations such as iCouldBe, iMentor and We Teach Science to help even more students explore their potential through online mentoring.
2020 Goal:
Encourage technology application to solve vexing education challenges through the AT&T Aspire Accelerator for non-profits and for-profits.

In 2016, AT&T selected 6 organizations for the second AT&T Aspire Accelerator class to support with a customized program that includes financial investment, access to expert services and mentorship. The 11 participants from the first 2 classes have thrived in the program and together have reached more than 4 million students.

Offer $100 million of free mobile broadband access through 2017 in collaboration with the White House ConnectED initiative.

In 2014, AT&T committed — as part of the White House’s ConnectED initiative — to provide $100 million of free mobile broadband connectivity for mobile learning to students and teachers in Title I schools across the country over the next few years, starting in 2016. Although the ConnectED initiative is no longer an active program, AT&T has committed to provide connectivity to approximately 30,000 devices made available by a third-party manufacturer that also is a ConnectED participating company. Connected devices are being provided to students and teachers based on the deployment decisions and readiness of the participating schools, and we consider this goal to be completed.
2025 Goal:
We will invest resources, develop initiatives and collaborate with stakeholders to close the skills gap, by increasing the number of Americans with high-quality, post-secondary degrees or credentials to 60% by 2025.

Progress Toward Our Communities 2025 Goal

By the end of 2017, promote STEM training by co-developing and attracting 10,000 students to the Georgia Tech online master’s degree in computer science program and 23,000 students to the Udacity Nanodegree program.

As of EOY 2016, more than 25,000 learners have enrolled in Nanodegree programs sponsored by AT&T, nearly 2,000 of whom are AT&T employees. These learners are earning credentials that propel them to the next stage in their careers. Worldwide, more than 1.9 million learners have benefitted from Nanodegree curriculum, gaining new, industry-aligned knowledge.

Additionally, the Georgia Tech online computer science project has attracted more than 10,000 students through applications and enrollments and more than 400 AT&T employees are actively enrolled in the program as of end of 2016.
Citizenship & Sustainability Steering Committee

Our Citizenship & Sustainability Steering Committee comprises officers with responsibility for the business areas most linked to current citizenship and sustainability priorities. Each member represents her/his entire organization to reach a broad range of issues and perspectives.

Corey Anthony
Senior Vice President — Human Resources and Chief Diversity Officer, AT&T Services Inc.

Jeff Bradley
Senior Vice President — Device and Network Services Marketing, AT&T Mobility

Len Cali
Senior Vice President — Global Public Policy, AT&T Services Inc.

Andre Fuetsch
President — AT&T Labs and Chief Technology Officer, AT&T Services Inc.

Tony Goncalves
Senior Vice President — Strategy and Business Development, AT&T Entertainment Group

Susan Johnson
Senior Vice President — Global Supply Chain, AT&T Services Inc.

Charlene Lake
Senior Vice President — Corporate Social Responsibility and Chief Sustainability Officer, AT&T Services Inc.

David Lawson
Senior Vice President and Assistant General Counsel, AT&T Services Inc.

Jeffrey Lewis
Senior Vice President — Compliance and Chief Accessibility Officer, AT&T Services Inc.

Roman Pacewicz
Senior Vice President — Offer Management and Service Integration, AT&T Services Inc.

Mark Schleyer
Senior Vice President — Corporate Real Estate, AT&T Services Inc.

Scott Smith
Senior Vice President — Human Resources Operations, AT&T Services Inc.

Larry Solomon
Senior Vice President — Corporate Communications, AT&T Services Inc.

Steve Stine
Senior Vice President — Operations Planning & Optimization, AT&T Technology Operations

Mike Viola
Senior Vice President — Investor Relations, AT&T Services Inc.
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